

## **Mission Report – Republic of Uganda**

### **AMP Surge Logistics Technical Assistance**

**Mission Dates:** June 3-14<sup>th</sup>, 2016 (inclusive of travel time)  
**Locations:** Kampala, Uganda  
**AMP Logistics TA:** Douglas Mole  
**Date of Report:** June 19<sup>th</sup>, 2016  
**Subject of Report:** Uganda LLIN UC Campaign – 2016/2017

---

#### **Proviso**

*In preparation of all documents, every effort has been made to represent the most current, correct, and clearly expressed information possible. Nevertheless, inadvertent errors in information may occur. The information and data included have been gathered from a variety of sources and through collaborative meetings, but are subject to change as Uganda program decisions are made at various levels. This report represents a summary of the collaborative processes / discussions engaged in between June 3<sup>rd</sup> – 14<sup>th</sup>, 2016.*

#### **References:**

- a. Terms of Reference – E-mail message between AMP and NMCP Programme Manager dated: June 1<sup>st</sup>, 2016
- b. Uganda Detailed Implementation Guidelines, dated May 2016
- c. Surge Logistics T.A. Sitrep Uganda Mission, period: Jun 3-7, 2016
- d. Surge Logistics T.A. Sitrep Uganda Mission, period: Jun 8-14, 2016
- e. E-mail: Uganda UC LLIN Campaign 2016/17 June 12, 2016 – Surge Logistics TA to Uganda PM and LLIN Team

#### **Contacts During Mission Period:**

- |                       |                                     |
|-----------------------|-------------------------------------|
| • Dr. Jimmy Opigo     | Malaria Programme Manager NMCP/MoH  |
| • Dr. Henry Katamba   | M&E – GF - MCP/FCO                  |
| • Dr. Kassahun Belay  | Resident Advisor – PMI/USAID        |
| • Mulyazaawo Mathias  | M&E - MOH/NMCP GF                   |
| • Rukaari Medard      | Technical Advisor - MOH/NMCP        |
| • Juliet Nakiganda    | Management Science for Health - MSH |
| • Nicholas Kwarija    | Pharmaceutical Specialist MoH/GF    |
| • Dennis Walusimbi    | Clinton Health Access - MOH/NMCP    |
| • Agnes Netunze       | Data Officer - MOH/NMCP             |
| • Dr. Dorothy Onyanjo | AMP Operational T.A. Support        |
| • Dr. Greg Pirio      | AMP ACSM T.A. Support               |
| • Jeronimo Zandamela  | AMP Logistics T.A. Support          |

#### **Summary of Key Meetings**

- June 6, 2016 – Initial meeting with NMCP Programme Manager to review emailed ToRs detailing expected work/deliverables from AMP, Surge Logistics TA.
- June 7, 2016 – Meeting with Uganda PMI USAID/PMI representative.
- June 9, 2016 – Coordination/info meeting with NMCP and local MoH/NMCP M&E players to review microplanning process and tools for LLIN UC campaign developed during T.A. mission period.
- June 10, 2016 – T.A. debriefing with NMCP Programme Manager & Campaign staff.

#### **Mission Terms of Reference (ToRs)**

Surge work-plan areas as stated in Mission ToRs (at reference a) are:

- Drafting and finalizing the call for tenders for central level warehousing and transport from central level to the sub-counties and down to the distribution points.

- Finalizing the agenda and training / workshop material for microplanning
- Finalizing the training material for the logistics training that will need to take place sooner than later

This surge logistics TA mission was additional to the AMP TA team already in-country providing support in implementation, logistics, and ACSM to the NMCP campaign team.

### Situation on Arrival

On arrival in Uganda for this AMP surge logistics mission, the Programme Manager (PM) provided a general background on the campaign situation to date. The work to be completed based on the agreed to logistics surge workplan was discussed, and agreed to with some updates due to new information.

### Background

Uganda is planning a LLIN UC campaign to be conducted over 8 waves of LLIN distributions by regions/districts. Anticipated starting period for wave 1 is November 2016. Procurement of approximately 24 million nets is largely complete, and central warehousing within Kampala was being secured/arranged with IDA and ACOM (LLIN shipping agencies) for periods of 6 months and 3 months respectively. It is expected to receive the first shipment of LLINs from suppliers in late August/early September 2016. This campaign is somewhat complicated with the various net providers and the 2 types of LLIN products. They are:

1. Long-lasting insecticidal nets (LLINs) treated with a pyrethroid insecticide, product being the PermaNet 2.0 and the Olyset net (and possibly others depending on PPM); and
2. Synergist piperonyl butoxide (PBO) net, product being the Olyset Plus net, and PermaNet 3.0.

### Proposed LLIN delivery breakdown: (as of June 9<sup>th</sup>, 2016)

#### Uganda LLIN Delivery Dates

In country Nets	GF	PMI	AMF PBO	AMF	AMF PBO	AMF	Total
Arrival Date	LLIN	LLIN	PermaNet 3.0	PermaNet 2.0	Olyset Plus	Olyset	-
1st August 2016	5,029,503						<b>5,029,503</b>
1st December 2016	889,297		1,723,320	2,990,160	404,560	273,400	<b>6,280,737</b>
1st March 2017	748,221		2,378,520	1,939,800	589,440	377,840	<b>6,033,821</b>
15th May 2017	5,675,217	1,000,000					<b>6,675,217</b>
	<b>12,342,238</b>	<b>1,000,000</b>	<b>4,101,840</b>	<b>4,929,960</b>	<b>994,000</b>	<b>651,240</b>	<b>24,019,278</b>

**Note:** It is unclear if this proposed delivery schedule above (prepared by the AMP team) has been formally requested and approved as of June 9<sup>th</sup>, 2016.

### Objectives of Mission

The work undertaken during this mission in support of the ToRs with deliverables is as follows:

<b>ToR Items</b>	<b>Action Taken</b>	<b>Further Follow-up Action</b>
Drafting and finalizing the call for tenders for central level warehousing and transportation from central to sub counties.	<p>This was discussed and the NMCP Programme Manager provided the following updates:</p> <ol style="list-style-type: none"> <li>1. Central level warehousing has been arranged by Global Fund and DFID (for AMF LLINs) during their contracting of shipping freight forwarders. IDA and ACOM respectively have arranged central warehousing in Kampala. Duration for IDA is a six months warehousing period. ACOM warehousing was still not confirmed but a 30-day period had been mentioned. No action required on this aspect. Advised PM to ensure his team has the details once finalized.</li> <li>2. Discussions are ongoing with NMCP Programme Manager and GF in reference to contracting the transporter. NMCP would prefer to have GF handle the Call for Tenders and facilitate this agreement. NMCP will take responsibility for coordinating all LLIN movement from central to sub counties.</li> </ol>	<ol style="list-style-type: none"> <li>1. NMCP team needs to follow-up with both agents (IDA and ACOM) reference warehousing arrangements, rental periods, etc. in Kampala. It is important to have details set and arrangements confirmed and to determine the availability of the warehouse beyond the initial period in case there is a need.</li> <li>2a. Immediate follow-up action required by NMCP to confirm the central transportation selection with Global Fund. NMCP Programme Manager is handling this item.</li> <li>2b. If NMCP must complete a call for tender process, draft documents have been prepared. NMCP Log team needs to review and update any changes made since June 10, 2016. Documents available in AMP team lead arranged "drop box".</li> </ol>
Finalizing the agenda and training / workshop material for microplanning (MP).	This element was related to the logistics portion of campaign microplanning. Draft agendas, logistics data tools/forms were developed and included in the overall MP package.	Documents need to be reviewed by the logistics-sub-committee and synergized with the master MP package. Updating by NMCP campaign team is a priority to align with present timeline of activities.
Finalizing the training material for the logistics training that will need to take place sooner than later.	<ol style="list-style-type: none"> <li>1. The documentation for this cascade training was completed and is comprehensive. Draft-revised agendas (2-day &amp; 1-day) were done; PowerPoint presentations were completed for both sets of training. Logistics working group was given documents. Due to the importance of campaign</li> </ol>	<ol style="list-style-type: none"> <li>1. Country team (logistics) needs to review and update package to align with overall campaign cascade template.</li> <li>2. A ½ day session needs to be arranged with selected central transporters to inform them on the LLIN implementation direction, timelines, and the</li> </ol>

	<p>logistics training, standalone two-day sessions will take place during the campaign cascade training.</p> <p>2. Once central transporters are selected it will be advantageous to ensure standard level of understanding and knowledge of the logistics requirements for this LLIN campaign. Discussions were held around having a possible ½ day session.</p> <p>3. Warehouse management team (needs to be identified) and NMCP logistics (LSC) should collaborate with the selected transporter to develop a comprehensive dispatch plan for moving LLINs down to all sub counties.</p>	<p>goals of the LLIN planning.</p> <p>3. LLIN delivery dates and positioning schedule is an activity that will need NMCP logistics and transporter's combined involvement / planning prior to dispatching LLINs to sub counties. There may be a training component required here as well.</p>
--	--	---

### Challenges for the Surge Logistics TA Mission

Initial aspect, which may have affected the success of the TA surge support mission, was the inconsistent availability at times for logistics team members to meet and work in the logistics sub-committee. This was discussed and partway through this mission NMCP was able to assign two dedicated staff to solely support the central level logistics planning and development of campaign planning. This proved very helpful in the latter half of the surge TA mission.

### Crosscutting Issues Needing Action

Surge Logistics TA identified a few areas that require critical follow-up actions to enhance the logistics planning/development process. They are:

- Central level warehousing: NMCP team needs to obtain confirmation of the details, location, duration for warehousing by IDA and ACOM.
- Call for Tenders for transport from central level - NMCP Programme Manager to resolve who will take responsibility for this activity as soon as possible. If it is decided that NMCP Uganda will conduct the Call for Tenders for transporters, the draft documents exist but must be updated to reflect the current situation and the regulations, policies and procedures of the Ministry of Health for procurement.
- A logistics working group should be formed, utilized and must become active in the logistics planning. Presently, the LSC seems to be used as a steering committee only, thus reinforcing and supporting the need for a logistics-working group, which will be active in the planning of campaign logistics details.
- Logistics working group will need to develop the LLIN movement tables with the selected transporter(s) down to sub counties based on prepared tables.
- Logistics working group to consider hosting a 1/2 day familiarization session with the selected transporter(s) on the overall campaigns goals, timelines and implementation direction.
- NMCP needs to clarify how central warehousing management will be conducted and who will be responsible for the identification and training of the warehouse manager, etc. Once identified, LSC must collaborate closely on the LLIN dispatch planning and possibly conduct training on the logistics procedures and campaign timelines.

- NMCP M&E highlighted the data collection approach - data will be inputted at district levels with a goal of having real-time accurate figures. From a logistics standpoint, as logistics tracking tools are manually completed, there may be some delay in getting data inputted in a timely manner. It was stressed once again that the critical element is ensuring thorough and complete training on logistics tracking tools for the data collection to be of value for the planning and post campaign analysis.

### **NMCP Debrief**

A debrief was conducted with the NMCP Programme Manager and his campaign team on June 10, 2016. The format was a PowerPoint presentation that included the surge logistics overview and areas of concern. The surge logistics points were reviewed and discussed. All developed surge logistics documents were made available to the country team, using the assigned “drop box” arrangement created and managed by Dorothy Onyango (AMP TA Team Lead).

Prior to departing Uganda, a follow on message was sent to the NMCP Programme Manager and his team identifying the surge logistics documents developed in support of the ToRs (ref e) and where to access them. As well, the AMP TA evaluation form was sent to the NMCP Programme Manager, Dr. Jimmy Opigo, requesting his completion and feedback.

### **Conclusion**

I would like to extend sincere thanks to NMCP and their partners for all their cooperation and assistance during this mission. The support provided by them was much appreciated. NMCP core personnel were responsive and supportive throughout this mission. I wish NMCP, stakeholders and all partners in Uganda continued success with their planning for the upcoming LLIN UC campaign in 2016/2017.